

**Port Management and Operations Specialist**  
**BA Honours Geography (Manchester)**

**40 years Sector Experience**  
**11 years Port Authority CEO**



**PROFILE**

Philip Lacey has provided services to a wide range of clients including Port Authorities, Terminal Operators, Banks and International Financial Institutions, Government Ministries and Departments, Cargo Owners, Port Developers, Project Developers in various sectors including Energy, Consulting Engineers and Marine Consultants, the legal profession and P&I Clubs, and for Interim Management and technical and financial due diligence at international level.

These services have ranged from all types of cargo systems and equipment analysis, management and operational procedures including documentation, port master planning and design, financial analysis and value assessment, pilotage administration, commercial and traffic forecasting, organisational and institutional change including BOT project set-up and privatisation.

He has extensive experience having worked in the UK and almost 40 countries overseas.

**EMPLOYMENT HISTORY**

1995 to date	Port Management, Operations and Development Consultant Global Ports and Cwaves Ltd
2002 to 2003	Director General Novorolesexport Port of Novorossiysk, Russia
1996 - 1998	Technical Director Rendel Palmer and Tritton Consulting Engineers
1984 - 1995	General Manager Shoreham Port Authority
1985 - 1986	Pilotage Commissioner Pilotage Commission, London
1974-1984	Consultant to Gray MacKenzie Overseas Rendel Palmer & Tritton Peat Marwick Mitchell, EASAMS Ltd.
1967 – 1974	BTDB various management posts

**PROFESSIONAL EXPERIENCE**

- ❖ **Port Management.** CEO level in UK and Russian ports with full responsibility for financial, commercial and development planning and internal procedures.
- ❖ **Terminal Operation and Stevedoring.** CEO and Director also Consultant.
- ❖ **Banking and International Finance.** Advisor and Consultant to the World Bank, ADB, EBRD, EU, IFC, DANIDA, in relation to port finance and development planning on various port projects.
- ❖ **Cargo Systems and Equipment.** Analysis and design of cargo systems and equipment requirements including for general cargo, container, bulk handling, and specialised cargo types.
- ❖ **Management and Operational Procedures.** Container systems documentation and management operations manuals and implementation.
- ❖ **Port Master Planning and Design.** Specialist in teams and individually for overall and phased development of ports and port terminals at numerous ports worldwide.
- ❖ **Organisational and Institutional Change.** Design and introduction of new organisational structures including for the privatisation of national port systems and individual ports.
- ❖ **Technical and Financial Due Diligence.** Appraisal of performance and viability at technical/financial level within ports, port stevedores, and for specific port projects.
- ❖ **BOT and Project Design and Implementation.** Design and set-up of port and energy projects.